

**Exhibit A**

**JOHN C. COATES IV**

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Newton, Massachusetts 02459

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**EXPERIENCE**

Harvard Law School, Cambridge, MA

John F. Cogan Jr. Professor of Law and Economics 6/06 – Present  
Professor of Law 6/01 – 6/06  
Assistant Professor of Law 6/97 - 6/01

Corporations, Corporate Governance and Boards of Directors,  
Mergers & Acquisitions, Contracts, Financial Institutions Regulation,  
Legal Profession and advanced seminars

Research Director, Program on the Legal Profession 6/07 – Present  
Founding Faculty, HLS Executive Education 1/08 - Present  
Chair, Committee on Executive Education 3/13 - Present

Harvard Business School, Boston, MA

Lecturer, Boards of Directors and Corporate Governance, Finance 9/11 – Present  
Executive Education Instructor (Professional Service Firms, Finance, Boards) 5/12 - Present  
Visiting Professor, Finance 7/15 – Present

Independent Consultant 6/97 to Present

Mergers and Acquisitions, Corporate Governance, Event-Risk Arbitrage,  
Legal Profession, Law Firm Management, Professional Service Firms,  
Management of Conflicts of Interest

Securities and Exchange Commission, Washington, D.C.

Independent Distribution Consultant (Fair Funds Distributions for Mutual Funds) 5/04 – 9/11

Wachtell, Lipton, Rosen & Katz, NYC

Partner 1/96 – 5/97  
Associate (Full- or Part-Time) 3/88 – 6/89, 9/89 – 12/95

Specialized in corporate, securities, M&A, and financial  
institutions law and regulation, proxy fights, auctions and hostile takeovers

Managed legal work for corporate mergers and acquisitions,  
recapitalizations, buyouts, freezeouts, and public offerings

Managed disclosure and compliance "crises" at public companies,  
particularly financial institutions

New York University School of Law, NYC

Visiting Professor 7/05 – 12/05  
Lecturer or Adjunct Assistant Professor 1/92 -5/97

Boston University Law School, Boston, MA

Lecturer , Bank Mergers and Acquisitions 1/95 – 6/97

MEMBERSHIPS / AFFILIATIONS / AWARDS

PRESENT OR PAST

American Law Institute	Member
New York Stock Exchange	Member, Legal Advisory Board
American Bar Association	Member, Section on Business Law
American Law and Economics Association	Member, Board of Directors
Association of American Law Schools	Member
European Corporate Governance Institute	ECGI Research Associate, Board of Directors
National Bureau of Economic Research	Invited Speaker / Researcher
Harvard Ad Hoc Group on Corporate Governance	Founding Member
Committee on Capital Market Regulation	Task Force Member + Primary Author
Harvard University Financial Regulatory Discussion Group	Member
Society for Empirical Legal Studies	Member
American Finance Association	Member
NYU School of Law Alumni Association	Teaching Award
Harvard University	Masters of Arts (Honoris Causa)
Cornerstone Research	Affiliated Expert
American Finance Association	Member
Free Speech for People	Member, Legal Advisory Committee
Society of Investment Law	Founding Member, Board Member

EDUCATION

New York University School of Law J.D. Cum Laude, May 1989

New York University Law Review 1988-89 -- Editorial Board, Articles Editor  
1987-88 -- Staff Member

Law Review Alumni Association Award	Third in Class
George P. Foulk Memorial Award	Scholarship
Pomeroy Prize	Outstanding Academic Performance
Order of the Coif	
American Jurisprudence Awards (contracts, procedure, securities)	

University of Virginia B.A. (History), Highest Distinction, May 1986

Thesis: "Christianity, Kingship and a Carolingian Lord"	
Younger Prize	Distinction in American History
Jefferson Scholar	Four-year Merit-Based Scholarship
Echols Scholar	Academic and Leadership Merit

## PUBLICATIONS

### Recent or Forthcoming Publications

The Volcker Rule as Structural Law: Implications for Cost-Benefit Analysis and Administrative Law, 10 *Capital Markets Law Journal* 447 (2015)

M&A Contracts: Purposes, Types, Regulation and Patterns of Practice (April 2014), forthcoming in RESEARCH HANDBOOK ON MERGERS AND ACQUISITIONS (Claire Hill and Steven Davidoff Solomon, eds., Edward Elgar 2015)

Corporate Speech and the First Amendment: History, Data and Implications, 30 *Constitutional Commentary* 223 (2015)

Securities Litigation In The Roberts Court: An Early Assessment, 57 *Arizona Law Review* 1 (2015)

Mergers, Acquisitions, and Restructuring: Types, Regulation, and Patterns of Practice (July 2014), in OXFORD HANDBOOK ON CORPORATE LAW AND GOVERNANCE (eds. J. Gordon and G. Ringe Oxford University Press 2015)

Thirty Years of Evolution in the Roles of Institutional Investors in Corporate Governance (May 2014), in RESEARCH HANDBOOK ON SHAREHOLDER POWER (Jennifer Hill and Randall Thomas, eds., Edward Elgar 2015)

Towards Better Cost-Benefit Analysis: An Essay on Regulatory Management, 78 *Law and Contemporary Problems* 1 (2015)

Cost-Benefit Analysis of Financial Regulation: Case Studies and Implications, 124 *Yale Law Journal* 882 (2014-2015)

What Courses Should Law Students Take? Harvard's Largest Employers Weigh In, 64 *Journal of Legal Education* (2014) (with Jesse Fried and Kathryn Spier)

SOX After Ten Years: A Multidisciplinary Review, 28:3 *Accounting Horizons* 627 (2014) (with Suraj Srinivasan)

### Other Major Publications

Corporate Politics, Governance, and Value Before and After *Citizens United*, 9 *Journal of Empirical Legal Studies*, 657-696 (2012), selected as one of 10 best securities law articles published during 2012-13 by academics surveyed

Hiring Teams, Firms and Lawyers: Evidence of the Evolving Relationships in the Corporate Legal Market, 36 *Law & Social Inquiry* 999-1031 (2011) (with Michele DeStefano Beardslee, Ashish Nanda and David B. Wilkins)

*M&A Break Fees: U.S. Litigation versus U.K. Regulation, in* REGULATION VERSUS LITIGATION: PERSPECTIVES FROM ECONOMICS AND LAW, Daniel Kessler, ed. Chicago: University of Chicago Press (2011)

Reforming the Taxation and Regulation of Mutual Funds: A Comparative Legal and Economic Analysis, 1 *J. Legal Anal.* 591 (Summer 2009)

Competition in the Mutual Fund Industry: Evidence and Implications for Policy, 33 *J. Corp. L.* 151 (2008) (with R. Glenn Hubbard)

The Goals and Promise of the Sarbanes-Oxley Act, 21 *J. Econ. Persp.* 91 (Winter 2007)

Ownership, Takeovers and EU Law: How Contestable Should EU Corporations Be?, in *COMPANY AND TAKEOVER LAW IN EUROPE*, eds. E. Wymeersch & G. Ferrarini (Oxford University Press 2004)

The Powerful Antitakeover Force of Staggered Boards: Theory, Evidence and Policy, 54 *Stan. L. Rev.* 887 (2002) (with Lucian A. Bebchuk and Guhan Subramanian), selected as one of 10 best corporate law articles published during 2002 by academics surveyed

Explaining Variation in Takeover Defenses: Blame the Lawyers, 89 *Cal. L. Rev.* 1301 (2001), selected as one of 10 best corporate law articles published during 2002 by academics surveyed, reprinted in *MERGERS AND THE MARKET FOR CORPORATE CONTROL*, ed. Fred S. McCheney (Edward Elgar 2010) and *LAW AND ECONOMICS OF MERGERS AND ACQUISITIONS* (eds. Steven M. Davidoff and Claire A. Hill, Edward Elgar 2013)

Private vs. Public Choice of Securities Regulation: A Political Cost/Benefit Analysis, 41 *Va. J. Int'l L.* 531 (2001), selected as one of 10 best securities law articles published during 2001 by academics surveyed

A Buy-Side Model of M&A Lockups: Theory and Evidence, 53 *Stan. L. Rev.* 307 (2000) (with Guhan Subramanian)

Takeover Defenses in the Shadow of the Pill: A Critique of the Scientific Evidence on Takeover Defenses, 79 *Tex. L. Rev.* 271 (2000), reprinted in 43 *Corp. Practice Commentator* 1 (2002) as one of 10 best corporate law articles published in 2001-02 by academics surveyed

Measuring the Domain of Mediating Hierarchy: How Contestable Are US Public Corporations?, 24 *J. Corp. L.* 837 (1999)

"Fair Value" as a Default Rule of Corporate Law: Minority Discounts in Conflict Transactions, 147 *U. Penn. L. Rev.* 1251 (1999), reprinted in 41 *Corp. Practice Commentator* 1 (2000) and selected as one of 10 best corporate law articles published in 1999-2000 by academics surveyed

ANNUAL SURVEY OF DEVELOPMENTS IN MERGERS AND ACQUISITIONS OF FINANCIAL INSTITUTIONS 1990-1998 (with Herlihy et al.) (co-authored leading annual survey for eight years; privately published)

State Takeover Statutes and Corporate Theory: The Revival of an Old Debate, 64 *N.Y.U. L. Rev.* 806 (1989)

#### Other Publications

Evidence-based M&A: Less Can Be More When Allocating Risk in Deal Contracts, 27 *Journal of International Banking, Finance and Law* 708 (2012)

Managing Disputes Through Contract: Evidence from M&A, *Harvard Business Law Review*, Vol. 2, pp. 301-349 (2012)

Corporate Purchasing Project: How S&P Companies Evaluate Outside Counsel (A White Paper), Harvard Law School Program on the Legal Profession (2011) (with Michele DeStefano Beardslee, Ashish Nanda, Erik Ramanathan and David B. Wilkins)

Fulfilling Kennedy's Promise: Why the SEC Should Mandate Disclosure of Corporate Political Activity, 2011 (with Taylor Lincoln)

The Downside of Judicial Restraint: The (Non-) Effect of *Jones v. Harris*, 6 *Duke J. of Constitutional Law and Public Policy* 58 (2010)

Corporate Governance After the Financial Crisis, Proceedings of the 2010 Annual Symposium: Legal Aftershocks of the Global Financial Crisis, 6 *NYU J. of Law & Business* 171 (2010)

Lowering the Cost of Bank Recapitalization, 26 *Yale J. Reg.* 373 (Summer 2009) (with David Scharfstein)

The Keynote Papers and the Current Financial Crisis, 47 *J. Acctg. Res.* 427 (May 2009)

The Powerful Antitakeover Force of Staggered Boards: Further Findings and a Reply to Symposium Participants, 55 *Stan L. Rev.* 885 (2003) (with Lucian A. Bebchuk and Guhan Subramanian), selected as one of 10 best corporate law articles published during 2003 by academics surveyed

The Trouble With Staggered Boards: A Reply to Georgeson's John Wilcox, *Corporate Governance Advisor* (2002) (with Lucian A. Bebchuk and Guhan Subramanian)

Second-Generation Shareholder Bylaws: Post-*Quickturn* Alternatives, 56 *Bus. Law.* 1323 (2001) (with Bradley C. Faris)

Empirical Evidence on Structural Takeover Defenses: Where do We Stand?, 54 *U. Miami L. Rev.* 783 (2000)

Freezeouts, Management Buyouts and Going Private, in *Takeovers & Freezeouts* (eds. M. Lipton & E. Steinberger, Law Journal Seminars-Press 1998)

Reassessing Risk-Based Capital in the 1990s: Encouraging Consolidation and Productivity, in *Bank Mergers and Acquisitions* (eds. Y. Amihud & G. Miller, Kluwer Academic Publishers 1998)

Purchase Accounting Deals: A Look at Pricing Formulas and Allocation Procedures, 15 *Banking Policy Report* 1 (Nov. 18, 1996) (with Herlihy, et al.)

Acquisitions of Financial Advisory and Investment Management Businesses, 17 *Bank & Corp. Gov. L. Rep.* 8 (Sep. 1996) (with Herlihy et al.)

New Guidance for Freezeouts and MBOs -- Negotiation Strategy Privileged from Disclosure, *Corp. Rep.* (Aspen Law & Business (June 1996) (with Rowe)

M&A Strategies, 9 *Bank Accounting and Finance* 40 (Winter 1995-96) (with Herlihy, et al.)

Bank M&A Preparedness, 66 *Corp. Rep.* 1 (Aspen Law & Business Nov. 15, 1995) (with Herlihy, et al.)

Mergers and Acquisitions of Financial Institutions -- 1995: An Unprecedented Year of Consolidation, Securities Activities of Banks, Fifteenth Annual Institute (1995) (with Herlihy, et al.)

Deal Developments Update, *Corporate Control Alert* (August 1995) (with Herlihy et al.)

Updating the Use of Special Committees in Freeze-Outs and Other Conflict Transactions, *Corp. Rep.* (Aspen Law & Business Aug. 15, 1995)

Banking on Nonbank Acquisitions, *The Community Banker* 46 (Second Quarter 1995)

Fundamental Rules For Bank Merger Transactions Remain Unchanged After Paramount, in *Banking Expansion Institute, Thirteenth Annual* (Aspen Law & Business 1995) (with Herlihy, et al.)

Bank and Thrift Mergers and Acquisitions -- 1994, in *Securities Activities of Banks, Prentice-Hall Law & Business, Fourteenth Annual Institute* (1994) (with Herlihy, et al.)

Stock Buybacks: Strategic, Legal and Fiduciary Issues, 8 *Insights* 10 (Nov. 1994) (with Herlihy et al.)

Concentration Limits: New Interstate Moves Still Face Minefield of Deposit Cap Statutes, in a Special Report on Interstate Banking, 13 *Banking Policy Rep.* 23 (Aug. 15, 1994) (with Neill)

Mergers of Equals: Achieving a Delicate Balance of Control, 13 *Banking Policy Report* 1 (Oct. 3, 1994) (with Herlihy et al.)

Banking Developments, Banking on Non-Bank Acquisitions and Current Issues in Bank Acquisitions, in *Bank Mergers and Acquisitions*, Practising Law Institute (1994) (with Herlihy, et al.)

Current Issues in Bank Acquisitions, 7 *Bank Acct'g & Fin.* 44 (Spring 1994) (with Herlihy et al.)

Recent Deals Feature New Pricing Formulas, 13 *Banking Pol. Rep.* 2 (Apr. 4, 1994) (with Herlihy et al.)

M&A Strategies, 7 *Bank Accounting & Finance* 48 (Winter 1993- 94) (with Herlihy et al.)

Assessing the Current Bank Merger Environment: A Preparedness Checklist, 12 *Banking Policy Report* 1 (Oct. 18, 1993) (with Herlihy et al.)

Bank Mergers and Acquisitions -- 1993: A Year of Increasing Franchise Consolidation, in *Securities Activities of Banks*, Prentice-Hall Law & Business, 13th Annual Institute (1993) (with Herlihy, et al.)

Hostile Acquisition Overtures At Smaller Banks and Thrifts, 11 *Bank & Corp. Gov. L. Rep.* 47 (1993) (with Herlihy et al.)

Flexibility on Safety and Soundness, 3 *Bank Director* 3 (Third Quarter 1993) (with Wasserman)

Designing Bank Governance Structures, 12 *Bank Policy Report* (Apr. 19, 1993) (with Herlihy et al.)

Capital and Compliance Strategies in the Era of Prompt Corrective Action, in *The New Implementing Regulations Under FDICIA* (Prentice Hall 1992) (with Wasserman et al.)

1992 -- A Year of Continuing Financial Industry Consolidation: Current Trends and Various Considerations in Bank Mergers and Acquisitions, in *Securities Activities of Banks*, Prentice-Hall Law & Business, Twelfth Annual Institute (1992) (with Herlihy, et al.)

Bank Regulators Turn Up Intensity in Examination of Racial Discrimination in Lending Practices, 9 *Bank & Corp. Governance L. Rep.* 758 (December 1992) (with Stern et al.)

Meeting the Challenge of Loan Bias Scrutiny, *Am. Banker* (August 21, 1992) (with Stern et al.)

Investment Company Act Exemption Proposed, 11 *Int'l Fin. L. Rev.* 41 (July 1992) (with Robinson)

Dealing with Market Risks in Stock Mergers: Collars and Walk-aways, 6 *Insights* 4 (July 1992) (with Herlihy et al.)

Market Risks in Bank Mergers, 1 *Bank Governance L. Rep.* 1114 (July 1992) (with Herlihy et al.)

Racial Discrimination in Lending Practices, 1 *Bank Gov. L. Rep.* 1114 (July 1992) (with Stern et al.)

Disclosure of the Analyses Underlying Investment Banker Fairness Opinions, 6 *Insights* 11 (March 1992) (with Herlihy et al.)

Federal Reserve Board Approval Criteria for Bank Mergers, 7 *Bank & Corp. Governance L. Rep.* 45 (1992) (with Herlihy et al.)

Consensus Needed on Early Resolution's Legal Issues, *Am. Banker* (Mar. 25, 1992) (with Wasserman)

An Overview of Current Trends and Various Considerations in Bank Mergers and Acquisitions, in *Securities Activities of Banks*, Prentice-Hall Law & Business, Eleventh Annual Institute (1991) (with Herlihy et al.)

Management Buyouts and the Duties of Independent Directors to Shareholders and Creditors, in *Corporate Deleveragings and Restructurings*, Practising Law Institute (1991) (with Lederman et al.)

Liabilities Under Sections 11, 12, 15 and 17 of the Securities Act of 1933 and Sections 10, 18 and 20 of the Securities Exchange Act of 1934, in *Introduction to Securities Law 1990*, Practising Law Institute (1990) (with Vizcarrondo et al.)

Advising the Board of Directors of a Target Company Regarding Defensive Strategies, in *Dynamics of Corporate Control IV*, American Bar Association National Institute (1989) (with Fogelson)

State Takeover Statutes: A Fifty-State Survey (privately published) (1989) (with Robinson et al.)

The Reorganization Plan: Statutory Framework and Commercial Realities, in *Business Reorganizations and Workouts*, Law Journal Seminars-Press (1988) (with Koplou)

#### Working Papers

Allocating Risk Through Contract: Evidence from M&A and Policy Implications (August 2012)

The Link between the Acquisitions Market and the Market for CEOs (January 2011) (with Reinier Kraakman)

The Powerful and Pervasive Effects of Ownership on M&A, Olin Center Discussion Paper No. 669 (June 2010)

An Empirical Reassessment of MBO Bids: Techniques, Outcomes, and Delaware Corporate Law, Working Paper (October 2005)

Why Are Firms Sold? The Role of the Target CEO's Age, Tenure, And Share Ownership, Working Paper (October 2005) (with Reinier Kraakman)

The Legal Origins of the Politically Puzzling U.S. "Market" for Corporate Charters, Working Paper (October 2004)

The Power of Defenses, National Bureau of Economics Research Working Paper (July 2003) (with Lucian Arye Bebchuk and Guhan Subramanian)

CEO Incentives and M&A Activity in the 1990s: Stock Options and Real Options, Working Paper (March 2002) (with Reinier Kraakman)

An Index of the Contestability of Corporate Control: Studying Variation in Legal Takeover Vulnerability, Working Paper (June 1999)

#### Congressional Testimony

Testimony of John C. Coates IV Before the U.S. Senate Subcommittee on Securities, Insurance and Investment on Proposed Securities Law Reforms (December 2011)

Testimony of John C. Coates IV before the Committee on House Administration, House of Representatives on the Disclose Act (H.R. 5175) (May 2010)

Testimony of John C. Coates IV before the Subcommittee on Securities, Insurance and Investment of the Committee on Banking, Housing and Urban Affairs, United States Senate, Harvard Law School Public Law & Theory Working Paper Series, Paper No. 09-56 (July 2009)

#### Amicus Briefs

*Friedrichs v. California Teachers Association*, U.S. Supreme Court, No. 14-915 (11/2015)

*Jones v. Harris Associates, L.P.*, U.S. Supreme Court, No. 08-586 (9/2009)

Case Studies, available at:

<http://www.law.harvard.edu/academics/post-grad/case-studies/products/available-cases-online/index.html>

Emery Celli Brinckerhoff & Abady (2011)

Hilton's Hostile Bid for ITT (2011)

In a Pickle: Barclays Capital and the Sale of Del Monte Foods (with Clayton Rose and David Lane) (2011)

Barclays Capital and the Sale of Del Monte Foods (with Clayton Rose and David Lane) (2012)

El Paso's Sale to Kinder Morgan (with Clayton Rose and David Lane) (2012)

Slater & Gordon (with Ashish Nanda and Monet Brewerton) (2012)

Workers' Rights in the Hudson Valley (with Sara Del Nido) (2012)

IBM's Hostile Bid for Lotus (2013)

iCard (with Karina Shaw) (2015)

The Allergan Board Under Fire (A) and (B) (with Clayton Rose and David Lane) (2016)

Columns, op eds, and other short works

Bill To Help Businesses Raise Capital Goes Too Far, *Washington Post* (March 14, 2012) (with Robert Pozen)

*Fulfilling the Promise of "Citizens United," Washington Post (September 6, 2011) (with Taylor Lincoln), republished in Business Ethics (Sep. 2011)*

*A Costly Lesson in the Rule of 'Loser Pays', Financial Times (November 2, 2009)*

The Bailout is Robbing the Banks, *New York Times* (February 18, 2009) (with David Scharfstein)

The Greatest American Shambles: An Exchange, 38 *N.Y. Rev. of Books* 59 (June 13, 1991)