

JOHN G. PALFREY, JR.

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ACADEMIC AND FOUNDATION EXPERIENCE

John D. and Catherine T. MacArthur Foundation, Chicago, IL (2019 – present)

President

- Chief executive of a global philanthropy devoted to making the world more just, verdant, and peaceful. Management of a staff of 200+, with offices in the United States, India, Mexico, and Nigeria during tenure; annual operating and grant budget of over \$500 million; and endowment of over \$9 billion. Focus on climate, justice, diversity, innovation in grantmaking, local news, democracy, artificial intelligence.

Phillips Academy, Andover, MA (2012 – 2019)

Head of School

- Responsible for all aspects of a leading residential high school (grades 9 – 12) of over 1100 students; over 500 faculty and staff; annual operating budget of \$120 million; and endowment of over \$1 billion. Launched start-up research center, Tang Institute, focused on teaching and learning. Instructor, History and Social Sciences. Taught year-long US History course, Independent Projects, and term-contained seminar, “Hacking.” Focus on equity and inclusion; diversity in faculty hiring and student recruitment; and teaching and learning innovation.

Harvard University, Cambridge, MA (full-time 2002 – 2012; visiting 2020 – present)

Visiting Professor, Harvard Law School

- Taught a first-year course, Technology and the Public Interest (part-time: Winter term 2020-2026). Appointed Klinsky Visiting Professor, 2020-2021.

Henry N. Ess III Professor of Law, Harvard Law School

Vice Dean, Library and Information Resources, Harvard Law School

Tenured professor of law and director of the world’s largest academic law library (2008 – 2012).

- Teaching: Harvard Law School courses on Internet law, intellectual property, and new problem-solving course for first-year students. Reading group for first-year students on the history of HLS. Co-taught courses in the Graduate School of Design (“Bibliotheca,” with Prof. Jeffrey Schnapp) and in the Faculty of Arts and Sciences (“Censorship,” with Prof. Robert Darnton).
- Research: Faculty Co-Director at the Berkman Center for Internet & Society. Principal Investigator on Digital Public Library of America (collaboratively raised and managed \$8 million+ in grants from Sloan, Arcadia, and other foundations) and chair of the DPLA steering committee; Internet Filtering (more than \$4 million in grants from the MacArthur Foundation et al.); Internet Governance (\$2 million in grants from the US Department of State, the Bradley Foundation, et al.); Intellectual Property; Youth, Media, and Learning; and Computer Security.

- Administration and University Service: Manager of a staff of roughly 100 full-time employees at Harvard Law School Library. Member, Mather House Senior Common Room at Harvard College. Served on university-wide committees to reform the Library system (Task Force on Libraries and the Library Implementation Work Group; chair of technology committee) and university-wide committee on the Social Sciences. Served as an inaugural member of the Harvard Library Board.

Clinical Professor of Law, Harvard Law School, 2005 – 2008

- Taught courses on Internet law and intellectual property, supervised JD and LLM independent writing and research, and oversaw cyberlaw clinical teaching. Special Advisor to the Dean of HLS for Information Technologies. Co-chair of the HLS Information Technologies committee. Taught a Freshman Seminar on the Law of the Internet, Harvard College (Fall, 2005; Fall, 2006).

Executive Director, Berkman Center for Internet & Society, Harvard Law School, 2002 – 2008

- Managed the staff, operations, finance and strategy of a leading Internet research center at HLS. Raised over \$25 million in grant and gift funds from foundations such as MacArthur, Soros, Mellon, Bradley, Revson, Oak, Omidyar, Hewlett, Ford, and others; corporations such as Google, eBay, IBM, Oracle, Microsoft, Sun, Lenovo, LexisNexis, PayPal, AOL, and others; and individuals.

Lecturer on Law, Harvard Law School, 2003 – 2005

- Taught seminar at HLS on the international aspects of Internet law (Fall, 2003 and Fall, 2004). Taught Internet Law Colloquium (with Profs. Fisher, Nesson, and Zittrain, 2004 – 2005) and Digital Democracy (with Prof. Nesson, Fall term 2003 and 2004). Advised independent study, clinical study, third-year papers for JD students, and LLM papers. Appointed Lecturer on History & Literature, 2005, in the Faculty of Arts and Sciences, Harvard University. Also taught in the Harvard University Extension School, 2002 – 2005.

Visiting Professor of Law and Information, University of St. Gallen (Switzerland), 2007 – 2008

- Visiting member of the law faculty (part-time).

BOOKS

Urs Gasser and John Palfrey. *ADVANCED INTRODUCTION TO LAW AND DIGITAL TECHNOLOGIES* (Edward Elgar, 2025).

Eszter Hargittai and John Palfrey. *WIRED WISDOM: HOW TO AGE BETTER ONLINE* (University of Chicago Press, 2025).

Palfrey, John G. and Urs Gasser. *THE CONNECTED PARENT: AN EXPERT GUIDE TO PARENTING IN A DIGITAL AGE* (Basic Books, 2020). *Published in 2 languages.*

Palfrey, John G. *SAFE SPACES, BRAVE SPACES: DIVERSITY AND FREE EXPRESSION IN EDUCATION* (MIT Press, 2017).

Palfrey, John G. *BIBLIOTECH: WHY LIBRARIES MATTER MORE THAN EVER IN THE AGE OF GOOGLE* (Basic Books, 2015). *Published in 3 languages.*

Palfrey, John G. *INTELLECTUAL PROPERTY STRATEGY* (MIT Press, 2012). *Published in 3 languages.*

Palfrey, John G. & Urs Gasser. *INTEROP: THE PROMISE AND PERILS OF HIGHLY INTERCONNECTED SYSTEMS* (Basic Books, 2012).

Ronald Deibert, John Palfrey, Rafal Rohozinski, and Jonathan Zittrain, eds., *ACCESS CONTESTED: SECURITY, IDENTITY, AND RESISTANCE IN ASIAN CYBERSPACE* (MIT Press, 2012).

Ronald Deibert, John Palfrey, Rafal Rohozinski, and Jonathan Zittrain, eds., *ACCESS CONTROLLED: THE SHAPING OF POWER, RIGHTS, AND RULE IN CYBERSPACE* (MIT Press, 2010).

Palfrey, John G., Dena Sacco and danah boyd, *ENHANCING CHILD SAFETY AND ONLINE TECHNOLOGIES* (Carolina Academic Press, 2010).

Palfrey, John G. & Urs Gasser, *BORN DIGITAL: UNDERSTANDING THE FIRST GENERATION OF DIGITAL NATIVES* (Basic Books, 2008). *Published in 10 languages; updated in 2010 and again in 2016 and serialized in other publications.*

Deibert, Ronald, John Palfrey, Rafal Rohozinski, and Jonathan Zittrain, eds., *ACCESS DENIED: THE PRACTICE AND POLITICS OF GLOBAL INTERNET FILTERING* (MIT Press, 2008).

SCHOLARLY ARTICLES (SELECTED)

Palfrey, John G. (2025). "Drawing on Courage and Community for the Coming Challenges." *Stanford Social Innovation Review*, 23(4), 46–47. <https://doi.org/10.48558/8XGX-RD43>

Palfrey, John G. (2025). "Philanthropy Must Accelerate Spending and Broaden Collaboration." *Stanford Social Innovation Review*. <https://doi.org/10.48558/NWWP-MK56>

Palfrey, John G. and Urs Gasser, "Planning for the Next Pandemic: A Global, Interoperable System of Contact Tracing," *Georgetown Journal of International Affairs*, vol. 22 no. 1, 2021, p. 5-12. *Project MUSE*, [doi:10.1353/gia.2021.0009](https://doi.org/10.1353/gia.2021.0009).

Palfrey, John G. and Urs Gasser, "Education During the Coronavirus Crisis: Ten Research-Backed Tips for Parenting in a Digital Era," *Smithsonian Magazine*, February 16, 2021, <https://www.smithsonianmag.com/innovation/ten-research-backed-tips-parenting-digital-era-180977025/>.

Palfrey, John G. "The Case for Foundations to Do More in Times of Crisis," *Stanford Social Innovation Review*, January 4, 2021, https://ssir.org/articles/entry/the_case_for_foundations_to_do_more_in_times_of_crisis.

Palfrey, John G. "The Ever-Increasing Surveillance State." *Georgetown Journal of International Affairs*, Georgetown University Walsh School of Foreign Service, 2 Mar. 2020, [gjia.georgetown.edu/2020/03/02/the-ever-increasing-surveillance-state/](https://www.gjia.georgetown.edu/2020/03/02/the-ever-increasing-surveillance-state/).

Palfrey, John G. "Line-Drawing Exercises: Autonomy and Automation," *Journal of Design and Science*, Issue 3 ("Resisting Reduction"), February 5, 2018.

Palfrey, John G. "Design Choices for Libraries in the Digital-Plus Era," *Daedalus: Journal of the American Academy of Arts and Sciences*, Winter 2016, Vol. 145, No. 1: 79–86.

Palfrey, John G. "The Web at 25: Looking Ahead to What Might Be," *Politica Exterior*, September/October, 2014.

Palfrey, John G. and Jonathan L. Zittrain, "Better Data for a Better Internet," *Science*, 2 December 2011: Vol. 334 no. 6060 pp. 1210-1211.

Palfrey, John G. & Urs Gasser. "Reclaiming an Awkward Term: What We Might Learn from 'Digital Natives'," 7 *I/S: A Journal of Law and Policy for Information Society* 1 (2011).

boyd, danah, Eszter Hargittai, Jason Schultz & John G. Palfrey. "Why Parents Help Their Children Lie to Facebook about Age: Unintended Consequences of the 'Children's Online Privacy Protection Act,'" *First Monday*, Nov. 2011.

Palfrey, John G. "A Digital Public Library of America?: Collective Management's Implications for Privacy, Private Use and Fair Use," *Columbia Journal of Law and the Arts*, Volume 34, No. 4 (2011).

Palfrey, John G. "Concerns about Wiretapping the Internet: Retaining Privacy for Ordinary Citizens," *Harvard National Security Journal Forum*, Nov. 2010.

Etling, Bruce, Robert Faris & John G. Palfrey. "Political Change in the Digital Age: The Fragility and Promise of Online Organizing," *SAIS Review*, Summer-Fall 2010, at 37.

Palfrey, John G. "Four Phases of Internet Regulation," 77 *Social Research: An International Quarterly*, 981 (2010). (Based in part on arguments also presented in three co-edited MIT Press volumes: *Access Denied*, *Access Controlled*, and *Access Contested*.)

Palfrey, John G. "Cornerstones of Law Libraries for An Era of Digital-Plus," 102 *Law Library Journal* 171 (2010).

Palfrey, John G. "The Challenge of Developing Effective Public Policy on the Use of Social Media by Youth," 63 *Federal Communications Law Journal* 5 (2010).

Palfrey, John G. "New Public Spaces," *Harvard Civil Rights Civil Liberties Amicus*, October 2009.

Etling, Bruce, John Kelly, John G. Palfrey & Robert Faris. "Mapping the Arabic Blogosphere: Politics and Dissent Online," 12 *New Media & Society* 1225 (2010). Also published as "Mapping the Arabic Blogosphere: Politics, Culture, and Dissent," in *MEDIA EVOLUTION ON THE EVE OF THE ARAB SPRING* (Leila Hudson, et al., eds., Palgrave Macmillan, 2015) and *MEI Bulletin*, September 2009, at 3.

Danner, Richard A., S. Blair Kauffman & John G. Palfrey. "The Twenty-First Century Law Library," 101 *Law Library Journal* 143 (2009).

Palfrey, John G., Urs Gasser, Miriam Simun & Rosalie Fay Barnes. "Youth, Creativity, and Copyright in the Digital Age," 1, no. 2 *International Journal of Learning and Media* 79 (2009).

Wang, Stephanie, Robert Faris & John G. Palfrey. "The Calculus of Online Content Regulation in Asia," 9.2 *Harvard Asia-Pacific Review* 3 (2008).

Palfrey, John G. "The Public and the Private at the United States Border with Cyberspace," 78 *Mississippi Law Journal* 241 (2008).

Palfrey, John G. & Urs Gasser. "Opening Universities in a Digital Era," XXIII, No. 1 *New England Journal of Higher Education* 22 (2008).

Faris, Robert, Stephanie Wang & John G. Palfrey. "Censorship 2.0," *Innovations* (Spring 2008), at 165.

Palfrey, John G. "We Googled You (Case Commentary)," *Harvard Business Review* (June 1, 2007).

John Palfrey & Robert Rogoyski, *A Move to the Middle: The Enduring Threat of Harmful Speech to the End-to-End Principle*, 21 WASH. U.J.L. & POL'Y 31 (2006).

John Palfrey & Urs Gasser, *Catch-as-Catch-Can: A Case Note on Grokster*, SWISS REVIEW OF BUSINESS AND FINANCIAL MARKET LAW 78 (2006), Vol. 2.

John Palfrey, *The End of the Experiment: How ICANN's Foray into Global Internet Democracy Failed*, 17 HARV. J.L. TECH. 410 (2004).

David R. Johnson, Susan P. Crawford, and John Palfrey, *The Accountable Net: Peer Production of Internet Governance*, 9 VA. J. L. & TECH. 9 (2004).

CHAPTERS IN BOOKS / SHORTER WORKS IN COLLECTIONS (SELECTED)

Palfrey, John G., "Reframing Privacy and Youth Media Practices," in EDUCATION AND SOCIAL MEDIA: TOWARD A DIGITAL FUTURE (Christine Greenhow, Julia Sonnevend, and Colin Agur eds., MIT Press, 2016).

Palfrey, John G. "Smarter Law School Case Books," in LEGAL EDUCATION IN THE DIGITAL AGE (Edward Rubin ed., Cambridge University Press, 2012).

Palfrey, John G., Urs Gasser, Colin Maclay & Gerrit Beger. "Digital Natives and the Three Divides to Bridge" in THE STATE OF THE WORLD'S CHILDREN, 2011 14 (UNICEF, 2011).

Palfrey, John G., Urs Gasser, Colin Maclay & Gerrit Beger. "Digital safety for young people: Gathering information, creating new models and understanding existing efforts" in THE STATE OF THE WORLD'S CHILDREN, 2011 50 (UNICEF, 2011).

Gasser, Urs & John G. Palfrey. "Fostering Innovation and Trade in the Global Information Society" in TRADE GOVERNANCE IN THE DIGITAL AGE (Mira Burri & Thomas Cottier eds., Cambridge University Press, 2011).

Palfrey, John G. "Local Nets on a Global Network: Filtering and the Internet Governance Problem" in THE GLOBAL FLOW OF INFORMATION: LEGAL, SOCIAL, AND CULTURAL PERSPECTIVES (Ramesh Subramanian & Eddan Katz eds., NYU Press, 2011). (Based in part on arguments also presented in three co-edited MIT Press volumes: *Access Denied*, *Access Controlled*, and *Access Contested*.)

Palfrey, John G. "Reluctant Gatekeepers: Corporate Ethics on a Filtered Internet," in GLOBAL INTERNET TECHNOLOGY REPORT, 2006-2007 (World Economic Forum/Macmillan, 2007).

Palfrey, John G. *Global Innovation and Licensing Opportunities on the Internet*, book chapter in LICENSING BEST PRACTICES, (New York: John Wiley & Sons, 2006).

Palfrey, John G. *Stemming the International Tide of Spam*, book chapter in TRENDS IN TELECOMMUNICATIONS REFORM (International Telecommunication Union, 2006).

Lawrence Lessig, John Palfrey, and Mary Rundle, *Net Dialogue Perspectives on International Net Governance*, book chapter in WORLD SUMMIT ON THE INFORMATION SOCIETY (WSIS) JOURNAL (2005).

Palfrey, John G. *Holding Out for an Interoperable DRM Standard*, book chapter in DIGITAL RIGHTS MANAGEMENT: THE END OF COLLECTING SOCIETIES?, (Berne: Staempfli, 2005).

OP-EDS, ESSAYS, SERIALIZED WORK BASED ON BOOKS (SELECTED)

Palfrey, John G. "Attacks on America's non-profits threaten basic rights and social cohesion," *The Economist*, October 27, 2025.

Palfrey, John G. "It's Time for Zealous Advocacy To Safeguard the Rule of Law," *Newsweek*, March 28, 2025.

Palfrey, John G. "Underregulating tech is a relic of the 90s. AI is an urgent call for change," *The Hill*, November 12, 2023.

Palfrey, John G. "A Billion-Dollar Bet on Local News," *The Atlantic*, November 2, 2023.

Palfrey, John G. "Juneteenth's Rise is a Harbinger of Racial Healing," *Newsweek*, June 19, 2023.

Palfrey, John G. "What my great-great-grandfather, Theodore Roosevelt, got wrong about climate justice," *CNN*, April 22, 2022.

Kristen Mack, John Palfrey, and William Johnson, "Now is the Time to Address Economic Inequity," *Crain's Chicago Business*, September 20, 2021.

Kristen Mack, John Palfrey, and William Johnson, "Do Chicagoans want to 'Defund the Police'? It's a Tale of Two Cities," *Chicago Tribune*, June 15, 2021.

Palfrey, John G. "Clean Energy? No More Excuses," *Crain's Chicago Business*, September 23, 2020.

Palfrey, John G. "These Crises Demand a Radical Rethinking of How Philanthropy Works," *Chicago Tribune*, June 25, 2020.

Palfrey, John G. "Safe spaces are fine, but students must also be brave," *Times Higher Education*, October 19, 2017. (Serialized article: based on work for book, *Safe Spaces, Brave Spaces*.)

Palfrey, John G. "No Light Between Diversity and Free Expression," *New York Times*, June 22, 2016.

Palfrey, John G. "The Power and Perils of Technology," *Parents League Review*, 2015.

Palfrey, John G. "Prepare Kids for the Digital Economy," *The Boston Globe Magazine*, October 1, 2015.

Palfrey, John G. "Google is not the answer: How the digital age imperils history," *Salon*, May 30, 2015.

Palfrey, John G. Five-part series of essays in *Library Journal* on the founding of the Digital Public Library of America (2012 – 2013). (Serialized argument; related to work prepared for book, *Bibliotech*)

Palfrey, John G. "Come Now, Let Us Reason Together: A Clean Slate Project on the Future of Libraries," *Library Journal*, May 23, 2011.

Palfrey, John G. "Middle East Conflict and an Internet Tipping Point," *Technology Review*, February 25, 2011.

Palfrey, John G. "Debate: Internet democracy: This house believes that the internet is not inherently a force for democracy," *The Economist*, (Online, with Evgeny Morozov), February 23, 2011; February 28, 2011; and March 2, 2011.

Palfrey, John G. "Twitter and Facebook, step up: Egypt protests raise bar on corporate responsibility," *New York Daily News*, Jan. 31, 2011, Opinion.

Palfrey, John G. "Should Google Be Free to Digitise All Books?" *BBC Focus*, May 2010, at 23.

Palfrey, John G. "Cyber-bullying and a Student's Suicide: Solutions Beyond the Law," *New York Times*, ("Room for Debate" series online), October 1, 2010.

Palfrey, John G., Urs Gasser & danah boyd, "Response to FCC Notice of Inquiry 09-94, 'Empowering Parents and Protecting Children in an Evolving Media Landscape,'" Harvard Law School Public Law & Legal Theory Working Paper Series, Paper No. 10-19, February 24, 2010.

Palfrey, John G. "Internet Arms Race," *Technology Review*, May/June 2009.

Gasser, Urs & John G. Palfrey. "Mastering Multitasking," *Educational Leadership*, March 2009, at 15.

Palfrey, John G., Bruce Etling & Robert Faris. "Reading Twitter in Tehran?" *The Washington Post*, (Op-Ed), June 21, 2009.

Urs Gasser & John Palfrey, *Breaking Down Digital Barriers: How and When Interoperability Leads to Innovation*, plus three companion case studies on DRM, Digital Identity, and Web Services, (Berkman Center Pubs., 2007).

John Palfrey, Derek Bambauer and David Abrams, *A Comparative Analysis of Spam Laws: The Quest for a*

Model Law (International Telecommunication Union, 2005).

David R. Johnson, John Palfrey, & Susan P. Crawford, *Trusting the Net: Peer Production of Internet Governance*, INFORMATION TECHNOLOGIES AND INTERNATIONAL DEVELOPMENT, (Cambridge: MIT Press, 2005). (Based in part on the scholarly article, *The Accountable Net*).

Ronald Deibert, John Palfrey, Jonathan Zittrain, and Rafal Rohozinski, a series of reports on Internet Filtering in countries including Saudi Arabia, China, Iran, Vietnam, the UAE, Yemen, Singapore, and Bahrain, published through the OpenNet Initiative, at <http://www.opennet.net/> (2004 – 2010).

William W. Fisher, John Palfrey, *et al.*, *Copyright and Digital Media in a Post-Napster World*, Berkman Center Publications Series, jointly with Gartner|G2 (2003 and 2005 editions).

William W. Fisher, John Palfrey *et al.*, *Content & Control: Assessing the Impact of Policy Choices on Potential Online Business Models in the Music and Film Industries*, Berkman Center Publications Series, (2005).

William W. Fisher, Urs Gasser, John Palfrey, *et al.*, *iTunes: How Copyright, Contract, and Technology Shape the Business of Digital Media: A Case Study*, Berkman Center Publications Series, (2004).

ABA Report on Dispute Resolution in E-Commerce, DISPUTE RESOLUTION MAGAZINE, Winter 2003, at 38.

OP-EDS AND COLUMNS: "The Digital Copyright Crisis" (*Boston Globe*, September 7, 2004), "Electronic Voting and Copyright" (*C|Net*, October 5, 2004), "Engaging Young Bostonians in Citizenship" (*Boston Globe*, July 5, 2004), "Somerville Stumps in Cyberspace" (*Boston Globe*, September 2, 2005) "Censorship, Inc.?" (*Newsweek*, February 27, 2006). "Deploying the Wisdom of the Crowds Against Badware" (with Prof. Jonathan Zittrain, in CNET, July 29, 2006); "The Law School Curriculum: What is Technology's Role?" (*National Law Journal*, November 13, 2006).

INVITED PRESENTATIONS (SELECTED)

Loeschner Lecture on Leadership, Northwestern University, November 19, 2025.

Morton-Kenney Lecture, Paul Simon Public Policy Institute, Southern Illinois University, October 22, 2024.

Commencement Address, Eaglebrook School, May 24, 2024.

Keynote Speaker, Harvard Law Review Annual Banquet, April 6, 2024.

Keynote Address, World Health Day, University of Chicago, April 7, 2021.

Klinsky Lecture, "Technology and the Public Interest," Harvard Law School, April 5, 2021.

Edward Mignon Distinguished Lecture, "Why Libraries Matter More than Ever," Univ. of Washington, May 11, 2017.

Distinguished Lecture at the opening of the Barbaralee Diamonstein-Spielvogel Papers, "BiblioTech: Why Libraries Matter More Than Ever in the Age of Google," Duke University, April 7, 2016.

Open Access Week speaker, "BiblioTech: Why Libraries Matter More than Ever in the Age of Google," Amherst College, October 20, 2015.

Keynote Address, "The Human Network," The Digital Shift Conference, *Library Journal* (online), October 14, 2015.

Keynote Address, Computers in Libraries Conference, (with David Ferriero, Archivist of the United States), Washington, DC, April 28, 2015.

Keynote Address, NEXT Library Conference, Chicago, IL, 2014.

Keynote Address, "Transforming the Academy in the Digital Era," Clifford Symposium, Middlebury College,

Middlebury, VT, September 18, 2014.

Keynote Address, "Born Digital," the SSATB Annual Conference, Philadelphia, PA (September 19, 2013).

New York Times "Schools for Tomorrow" Conference, panelist on the future of education (September 17, 2013).

Featured Speaker, Rotary Club "Educator of the Year" Dinner, Andover, MA (May 23, 2013).

CHAT Invitational Lecture, "A Digital Public Library for America," Temple University (February 6, 2013).

Frederic M. Miller Memorial Lecture, "Building the Digital Public Library of America," Philadelphia Historical Society (May 8, 2012).

Earl F. Nelson Lecture, "How to Address Meanness and Cruelty Toward Youth, by Youth: Regulating Bullying in an Era of Digital Media," at the Missouri Law Review Symposium, "Cyberbullying: Emerging Realities and Legal Challenges," (February 9, 2012).

"A Digital Public Library of America," at the Kernochan Center Annual Symposium, Columbia University School of Law (January 28, 2011).

L. Allen Smith Dean's Distinguished Lecture, "A Future for Libraries in the Digital-Plus Era," Simmons Graduate School of Library and Information Science (November 29, 2011).

Steve Jones Internet Research Lecture of 2011, "A Future for Libraries," at the International Communication Association (May 29, 2011).

Keynote Speaker, "A Future for Library Technical Services," NETSL Annual Conference (April 8, 2011).

Keynote Address, "Youth, Media, and a Future for Libraries," Massachusetts Library Association Annual Meeting (April 29, 2011).

"Beyond the Sword and the Shield," in "Intellectual Property and Business Strategy" (course at the Harvard Business School in executive education) (February 11, 2011).

Closing Plenary, "A Future for Libraries and Scholarship," Society for Scholarly Publishing Annual Mtg. (June 3, 2011).

Constitution Day Address, "Why An Open Net Matters: Freedom of Expression in a Digital Age," University of Connecticut (September 19, 2011).

Keynote Address, "Creating a Blueprint for Building a National Digital Public Library," Los Angeles Public Library Conference (November 15, 2011).

Keynote Address, "Youth, Media, and Libraries: Challenges for Tomorrow's Learning Communities," University of Rhode Island 2020 Vision (November 4, 2011).

Keynote Address, "A Future for Libraries: The Digital Public Library of America," MobilityShifts: An International Summit of Learning, The New School (October 14, 2011).

Opening Plenary, "The Digital Public Library of America," The National Archives in Washington, DC (October 21, 2011).

Keynote Panel, "Solutions for Net Neutrality," Open World Forum (Paris, France) (Sept. 22, 2011).

Keynote Address, "Born Digital," EDUCAUSE Learning Initiative Annual Conference, Austin, TX (January 20, 2010).

"Interoperability: Law, Trade, and Innovation," World Trade Forum (Bern, Switzerland) (September 3, 2010).

Dean's Distinguished Lecture, "The Implications of Digital Media for Political Science," Seton Hall University (April 12, 2010).

Keynote Address, "Intellectual Freedom in a Digital Age," Judith F. Krug Memorial Lecture at the 2010 Carol Spaziani Intellectual Freedom Festival, Iowa City, Iowa (September 23, 2010).

Keynote Address, "Meeting Youth Where They Are," NELIG Annual Meeting (June 4, 2010).

Keynote Address, "The Reorganization of the Harvard Law School Library," Ivies+ Symposium (March 16, 2010).

Keynote Address, MAALL Annual Meeting, Iowa City (October 14, 2010).

Keynote Address, New York Library Association Annual Meeting, Saratoga Springs, NY (November 4, 2010).

Keynote Address, "Reader Privacy: Should Library Privacy Standards Apply in the Digital World?" (January 22, 2010).

"Children, Media, and the First Amendment" at the American Academy of Pediatrics National Conference (October 16, 2009).

"Living Digitally: Understanding the First Generation of Digital Natives," Aspen Ideas Festival (with Howard Gardner) (July 5, 2009).

Hearing on Cyberbullying and Online Safety Issues for Children; H.R. 1966, "Megan Meier Cyberbullying Prevention Act" & H.R. 3630, "Adolescent Web Awareness Requires Education Act (AWARE Act)" (Sept. 30, 2009).

Testimony, Congressional Human Rights Caucus Members' Briefing, on the subject of Human Rights and China (February 1, 2006).

International Telecommunication Union (ITU) Global Symposium, Hammamet, Tunisia (November 14, 2005).

Testimony, U.S.-China Economic and Security Review Commission, hearing on the subject of China's State Control Methods and Mechanisms (April 14, 2005).

BOARDS AND OTHER PROFESSIONAL ACTIVITIES (SELECTED)

Current:

- Fidelity Non-Profit Management Foundation, Trustee, 2023 – present.
- United States Impact Investing Alliance, Advisory Board, 2021 – present; Chair, 2023 -- present.
- American Academy of Arts and Sciences, Council, 2023 – present.
- President's Council on Disability Inclusion (Board Co-Chair), 2019 – present.
- Foundation Executives Group, Member, 2021 – present.
- Civic Associations: Commercial Club, Economics Club, City Club (Chicago, IL), 2019 – present.

Past:

- John S. and James L. Knight Foundation, Board of Trustees, Member, 2011 – 2022; Chair, 2014 – 2019.
- Phillips Academy, Andover, Charter Trustee & Clerk, Board of Trustees, 2012 – 2019.
- Digital Education and Learning, Palgrave-Macmillan, Series Editor, 2010 – 2022.
- Collective Shift / LRNG, Chair, Board of Directors, 2015 – 2018.
- Berkman Center for Internet & Society, Senior Research Fellow and Faculty Co-Director, 2012 – 2019.
- MIT Press, Management Board, 2017 – 2019.
- Boston Athenaeum, Member, Board of Trustees, 2018 – 2019.
- Eight Schools Association, Member, 2012 – 2018; President, 2018 – 2019.
- Data & Society Research Institute, Board of Directors, 2013 – 2017.
- School Year Abroad, Board of Directors, 2015 – 2018.

- Search Committee Chair, President of the Boston Public Library, Boston, MA, 2015 – 2016.
- Digital Public Library of America, Founding Chair, Board of Directors, 2012 – 2015.
- Digital Public Library of America, Chair, Steering Committee, 2010 - 2012.
- John D. and Catherine T. MacArthur Foundation, Scientific Advisory Committee, DML Initiative, 2010 – 2013.
- Mass2020 Foundation, Board of Directors, 2005 – 2012.
- Ames Foundation, Board of Directors, 2008 – 2012.
- New England Law Library Consortium (NELLCO), Board of Directors, 2008 – 2012.
- Harvard Library, Board of Directors, 2010 – 2012 (Co-chair, Committee on Strategy and Innovation).
- Highland Capital Partners, Venture Executive, 2007 – 2012.
- Internet Safety Technical Task Force, National Task Force Chair, 2008 – 2009.
- Global Voices, Board of Advisors, 2006 – 2012.

OTHER PROFESSIONAL EXPERIENCE (LEGAL AND POLITICAL)

Associate, Ropes & Gray LLP

Boston, MA, 2001 – 2002: Attorney. Admitted to the Massachusetts & New York Bars (status: “Retired” as of 2012).

Special Assistant to John DeVillars, U.S. EPA-New England Administrator

Boston, MA, 1994 – 1996, 1999 – 2000: aide to New England’s senior environmental official; speechwriter, press.

Campaign Management and Fundraising, Committee to Elect Lois Pines

Boston, MA, 1997 – 1998: Campaign Manager & Finance Director, statewide campaigns.

EDUCATION

Harvard Law School: J.D. *cum laude*, June 2001

University of Cambridge: M.Phil. in Historical Studies, July 1997

Harvard College: A.B. *magna cum laude* in History and Literature of America, June 1994

Phillips Exeter Academy: High Honors; Senior Class Marshall; History Department Prize; Lindsey Crawford Memorial Scholarship to Harvard College, 1990

HONORS

- Foundation Leader of the Year, *Inside Philanthropy*, 2025
- 25 Best Leaders in America, *U.S. News and World Report*, 2025
- Defense of Democracy Award, National Coalition Against Censorship, 2025
- TIME100 Philanthropists, *Time Magazine*, 2025
- The Deseret 50 (top 50 people, organizations, and ideas changing philanthropy), 2025
- The Power 50 (“the 50 most powerful Chicagoans”), *Chicago Magazine*, 2024, 2026
- *Crain’s Who’s Who*, 2023, 2024, 2025, 2026 (annual guide to the “most powerful people in Chicago”)
- *Wall Street Journal* Best Books on Healthy Aging (*Wired Wisdom*), 2025
- American Academy of Arts and Sciences, Member, elected 2021
- Leadership Greater Chicago, Daniel Burnham Fellow, 2020
- Massachusetts Historical Society, Honorary Fellow, elected 2018
- Jennie F. McLauthlen Award for Lifelong Learning (Kingston, MA), 2018
- University of Chicago, Outstanding Educator Award, 2015, 2017
- Massachusetts Book Award’s “Highly Recommended Nonfiction” (*BiblioTech*), 2016
- Massachusetts Library Assoc. and Massachusetts School Library Assoc. Advocacy Award (*BiblioTech*), 2016
- American Antiquarian Society, Member, elected 2012
- *Fastcase 50* (“Honoring law’s smartest, most courageous innovators, techies, visionaries, and leaders”), 2011
- *Library Journal* selection to the “Movers and Shakers 2011” list (“The People Shaping the Future of Libraries”)
- American Association of School Libraries’ “One Book, One Conference” selection for 2009 (for *Born Digital*)
- *Library Journal* selection as one of the best books of 2008 (in Science and Technology) (for *Born Digital*)

- *Lawyers Weekly* selection as an “Up and Coming Lawyer” (Massachusetts), 2008
- Certificate of Distinction in Teaching, Awarded by the Bok Center at Harvard University, 2007
- Dean’s Commendation for Excellence in Teaching, Harvard Extension School, 2005
- Super Lawyers’ Rising Stars, 2005, 2006, 2007, 2008 (in *Boston Magazine* as a “rising star” in law)
- British-American Project, elected Fellow, 2004.
- IDEAS Boston, 2004 (chosen by *Boston Globe* as one of 32 “leading thinkers” from the New England region)
- Rotary Foundation Ambassadorial Scholar to the University of Cambridge, 1996-1997
- U.S. EPA Gold Medal (highest national award), 1996
- U.S. EPA Bronze Medal (highest regional award), 1996
- U.S. Government Outstanding Scholar Program, 1994
- Commendation from Governor Lincoln Almond of Rhode Island for Excellence in Government Service, 1996
- Ford Foundation Research Grant for the study of American history, 1993
- John Harvard Scholar, 1993; Harvard College Scholar, 1991, 1992, 1994

ACTIVITIES

- **Harvard Varsity Squash:** Co-captain of an undefeated National Championship team. Letter-winner, National Championship teams, 1990-1994. John M. Barnaby Award for Improvement and Dedication, 1992, 1994.
- **Harvard Glee Club:** First tenor and section leader, 1990-1994.