

## **AFRA AFSHARIPOUR**

University of California, Davis, School of Law  
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### **ACADEMIC/TEACHING APPOINTMENTS**

#### **UNIVERSITY OF CALIFORNIA, DAVIS, SCHOOL OF LAW**

*Martin Luther King, Jr. Professor of Law*

*Senior Associate Dean for Academic Affairs*

*Professor of Law* (Acting Professor of Law July 2007-June 2012)

*Courses:* Business Associations, Mergers and Acquisitions, Startups & Venture Capital, Corporate Governance, Antitrust, Business Planning

*Research:* Corporate Governance, Comparative Corporate Law, Mergers and Acquisitions, Transactional Law

Davis, CA

2022-present

July 2018-August 2024

2007-2022

#### **HARVARD LAW SCHOOL**

*Visiting Professor of Law*

Cambridge, MA

Fall 2025

### **RESEARCH AND VISITING POSITIONS**

#### **CHINA UNIVERSITY OF POLITICAL SCIENCE AND LAW (CUPL)**

*Visiting Scholar – Legal Experts Forum*

Beijing, China

May 2019

#### **UNIVERSITY OF CALIFORNIA, BERKELEY, SCHOOL OF LAW**

*Visiting Fellow*, Berkeley Center for Law, Business and the Economy (BCLBE)

Berkeley, CA

August 2016-May 2017

#### **NATIONAL CHIAO-TUNG UNIVERSITY**

*Visiting Scholar*

Hsinchu City, Taiwan

January 2017

#### **NATIONAL LAW SCHOOL OF INDIA UNIVERSITY**

*Visiting Scholar*

Bangalore, India

June 2010

### **OTHER PROFESSIONAL EXPERIENCE**

#### **DAVIS POLK & WARDWELL**

*Associate*

New York, NY and Menlo Park, CA

Summer 1998, October 2000-July 2007

*Corporate:* Advised clients on domestic and cross-border mergers and acquisitions, public and private securities offerings, corporate governance and compliance, and bank regulatory matters.

*Pro Bono:* Awarded State Bar of California's Wiley W. Manuel Award for Pro Bono Legal Services (2004)

Represented asylum and immigrant petitioners before asylum officers, immigration judges, the BIA and the U.S. Court of Appeals for the Ninth Circuit

Researcher for *Public Service in a Time of Crisis*, a Report on the Legal Community's Response to the Events of September 11, 2001, by the Association of the Bar of the City of New York Fund, the NALP Foundation and the Louis Stein Center for Law and Ethics of Fordham Law School

#### **COLUMBIA UNIVERSITY SCHOOL OF LAW**

*Research Fellow - Program on Careers in Law Teaching*

New York, NY

June 2005-November 2005

#### **HONORABLE ROSEMARY BARKETT, U.S. COURT OF APPEALS FOR THE ELEVENTH CIRCUIT**

*Judicial Clerk*

Miami, FL

August 1999-August 2000

#### **INT'L WOMEN'S RIGHTS ACTION WATCH ASIA-PACIFIC**

*Human Rights Intern*

Kuala Lumpur, Malaysia and New York, NY

Summer 1997-January 1999

**EDUCATION****COLUMBIA UNIVERSITY SCHOOL OF LAW**

New York, NY

Juris Doctor

May 1999

*Honors:* Harlan Fiske Stone Scholar

Certificate of Achievement with Honors, Parker School of Foreign and Comparative Law 1999

A.L. Negroni Award for Best Student-Written Note on a Gender-Related Topic 1999

Susan Price Carr Scholarship 1998

Columbia Human Rights Fellow 1997

*Journals:* *Columbia Law Review* - Articles Editor 1998-99, Member 1997-98*Columbia Journal of Gender & Law* - Submissions Editor 1997-98, Member 1996-97*Activities:* Columbia Law Women's Association - President 1997-98, Member 1996-97, 1998-99

Willem C. Vis International Commercial Arbitration Moot Court Team 1997-99

Research Assistant for Professor Gerald Neuman 1998-99

**CORNELL UNIVERSITY**

Ithaca, NY

Bachelor of Arts, *magna cum laude*, with Distinction in all subjects

May 1996

*Major:* Government *Minors:* International Relations, Women's Studies*Honors:* Academic Distinction and Honors for Independent Thesis: *Transnational Issue Networks and Domestic Activity: The Case of the Global Women's Movement and Women's Rights in India*

Harrop and Ruth Freeman Prize in Peace Studies 1996

Dean's List (all semesters)

**LONDON SCHOOL OF ECONOMICS & POLITICAL SCIENCE**

London, United Kingdom

Diploma in International Relations

June 1995

**HONORS AND AWARDS**

European Corporate Governance Institute (ECGI) Research Member 2023-

American Law Institute 2019-

American Bar Foundation Fellow 2019-

UC Davis Faculty Leadership Academy 2020

Famous Expert Forum Distinguished Lecture, China University of Political Science and Law 2019

Association of American Law Schools, Section on Business Associations Outstanding Mentor Award 2018

Lawyers of Color's 50 Under 50 list 2014

Bill and Sally Rutter Distinguished Teaching Award Nominee 2009, 2012, 2013, 2016

Martin Luther King, Jr. Hall Research Scholar 2009-2018, 2024

**PUBLICATIONS****Books**MERGERS AND ACQUISITIONS: CASES, MATERIALS, AND PROBLEMS (Wolters Kluwer – Aspen, 6<sup>th</sup> ed. forthcoming 2025) (with Therese Maynard)

COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour &amp; Martin Gelter, Edward Elgar Publishing Ltd., 2021)

- Featured on [The CLS Blue Sky Blog](#) (August 16, 2021) (invited)
- Featured on [British Association of Comparative Law Blog](#) (October 15, 2021) (invited)

HANDBOOK ON CORPORATE GOVERNANCE IN INDIA: LEGAL STANDARDS AND BOARD PRACTICES 2<sup>ND</sup> EDITION (The Conference Board 2021) (with Manali Paranjpe)

- Featured on [Oxford Business Law Blog](#) (August 24, 2021)

HANDBOOK ON CORPORATE GOVERNANCE IN INDIA: LEGAL STANDARDS AND BOARD PRACTICES (The Conference Board 2016)

### **Book Chapters**

[\*ESG and Board-Shareholder Engagement in M&A\*](#), BOARD-SHAREHOLDER DIALOGUE: BEST PRACTICES, LEGAL CONSTRAINTS AND POLICY OPTIONS (Luca Enriques & Giovanni Strampelli, eds., Cambridge University Press, 2024)

- Featured on [Oxford Business Law Blog](#) (December 20, 2022) (invited)

*Diversity & ESG: Implications for M&A*, A RESEARCH AGENDA FOR CORPORATE LAW (eds Christopher M. Bruner & Marc Moore, Edward Elgar Publishing Ltd. 2023)

[\*Commentary – Revlon, Inc. v. MacAndrews & Forbes Holdings, Inc.\*](#), FEMINIST JUDGMENTS IN CORPORATE LAW (eds Anne Choike, Usha Rodrigues, Kelli Alces Williams, Cambridge University Press 2023)

[\*Lessons from India's Struggles with Corporate Purpose\*](#), RESEARCH HANDBOOK ON CORPORATE PURPOSE AND PERSONHOOD (eds Elizabeth Pollman & Robert Thompson, Edward Elgar Publishing Ltd. 2021)

- Featured on [Oxford Business Law Blog](#) (January 7, 2021) (invited)
- Featured on [The CLS Blue Sky Blog](#) (February 4, 2021) (invited)

[\*Introduction to Comparative Corporate Governance\*](#), COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour & Martin Gelter, Edward Elgar Publishing Ltd. 2021) (co-authored with Martin Gelter)

- Featured on [Oxford Business Law Blog](#) (December 3, 2020) (invited)

[\*Corporate Governance in Takeovers: The Changing Comparative Landscape\*](#), COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour & Martin Gelter, Edward Elgar Publishing Ltd. 2021)

- Featured on [Oxford Business Law Blog](#) (September 16, 2020) (invited)

[\*Corporate Social Responsibility and the Corporate Board: Assessing the Indian Experiment\*](#), GLOBALISATION OF CORPORATE SOCIAL RESPONSIBILITY AND ITS IMPACTS ON CORPORATE GOVERNANCE (eds. Jean J. du Plessis, Umakanth Varottil & Jeroen Veldman) (Springer International 2018) (peer reviewed)

[\*Deal Structure and Minority Shareholders\*](#), COMPARATIVE TAKEOVER REGULATION: GLOBAL AND ASIAN PERSPECTIVES (eds. Umakanth Varottil and Wan Wai Yee) (Cambridge University Press 2018)

- Featured on [The CLS Blue Sky Blog \(November 9, 2017\)](#) (invited)

[\*Legal Transplants in the Law of the Deal: M&A Agreements in India\*](#), RESEARCH HANDBOOK ON MERGERS AND ACQUISITIONS (eds. Claire Hill and Steven Davidoff Solomon) (Edward Elgar Publishing Ltd. 2016)

[\*The One Woman Director Mandate: History and Trajectory\*](#), CORPORATE GOVERNANCE IN INDIA: CHANGE AND CONTINUITY (ed. Asish K. Bhattacharyya) (Oxford University Press 2016)

[\*The Advent of the LLP in India\*](#), RESEARCH HANDBOOK ON PARTNERSHIPS, LLCs AND ALTERNATIVE FORMS OF BUSINESS ORGANIZATIONS (eds. Robert W. Hillman and Mark J. Lowenstein) (Edward Elgar Publishing Ltd. 2015)

### **Articles & Other Academic Publications**

[\*ESG Dealmaking\*](#), 26 U. PA. J. BUS. L. 985 (2024) (invited symposium article)

- Featured on [Oxford Business Law Blog](#) (January 13, 2025) (invited)
- Featured on [The CLS Blue Sky Blog](#) (January 22, 2025) (invited)

[\*Gender and the Social Structure of Exclusion in U.S. Corporate Law\*](#) (with Matthew Jennejohn), 90 UNIV. OF CHICAGO L. REV. 1819 (2023)

- Selected by the Corporate Practice Commentator as one of the Top 10 Corporate and Securities Articles of 2024
- Peer reviewed in JOTWELL: The Journal of Things We Like (Lots), July 16, 2024, <https://corp.jotwell.com/network-effects/>
- Featured on [Harvard Law School Forum on Corporate Governance](#) (April 5, 2023) (invited)
- Featured on [Bloomberg Law](#) (December 2022) (invited)
- Featured as a [Bloomberg Perspective](#) (August 2023) (invited)

*Investment Bankers and Inclusive Corporate Leadership*, 46 SEATTLE U. L. REV. 221 (2023) (invited symposium article)

- Featured on Duke University School of Law School [The FinReg Blog](#) (February 9, 2023) (invited)

*Women and M&A*, 12 UC IRVINE L. REV. 359 (2022).

- Reprinted in 65 *Corporate Practice Commentator* No. 1 (2023)
- Featured on [Harvard Law School Forum on Corporate Governance](#) (March 11, 2022) (invited)
- Featured on [Business Scholarship Podcast](#) (October 7, 2021)
- Featured in [The American Lawyer](#) (August 20, 2021)
- Featured in [NY Times DealBook](#) (August 16, 2021)
- Featured in [Law 360](#) (August 11, 2021)
- Featured in [Axios](#) (August 10, 2021)

*Power & Pay in the C-Suite*, INEQUALITY INQUIRY (2021) (invited symposium essay) (co-authored with Darren Rosenblum)

- Featured on [Business Scholarship Podcast](#) (June 23, 2022)
- Featured on [The CLS Blue Sky Blog](#) (March 10, 2022) (invited)
- Featured on [Oxford Business Law Blog](#) (March 7, 2022) (invited)

*The Evolution of Risk Management Oversight by Indian Boards*, 33 NATIONAL LAW SCHOOL OF INDIA REVIEW 327 (2021) (peer reviewed) (co-authored with Manali Paranjpe)

- Featured on [Oxford Business Law Blog](#) (June 18, 2021) (invited)
- Featured on [IndiaCorpLaw](#) Blog (May 5, 2021) (invited)

*Bias, Identity and M&A*, 2020 WISCONSIN L. REV. 469 (2020) (invited symposium article)

- Featured on [Business Scholarship Podcast](#) (September 1, 2020)
- Featured on Duke University School of Law School [The FinReg Blog](#) (October 9, 2020) (invited)

*Enhanced Scrutiny on the Buy-Side*, 53 GEORGIA L. REV. 443 (2019) (co-authored with J. Travis Laster)

- Featured on [Harvard Law School Forum on Corporate Governance and Financial Regulation](#) (April 9, 2019) (invited)
- Reprinted in 61 *Corporate Practice Commentator* No. 3 (2019)

*Reevaluating Shareholder Voting Rights in M&A Transactions*, 70 OKLAHOMA L. REV. 127 (2017) (invited symposium article)

- Featured on [Harvard Law School Forum on Corporate Governance and Financial Regulation](#) (November 13, 2017) (invited)
- Featured on [Ethical Boardroom Magazine](#) (Winter 2018)

*The Role of the Nomination Committee in Board Independence and Composition in Indian Companies*, THE CONFERENCE BOARD DIRECTOR NOTES No. DC-V1N2 (March 2017) (co-authored with Manali Paranjpe)

*Redefining Corporate Purpose: An International Perspective*, 40 SEATTLE U. L. REV. 465 (2017) (invited symposium article)

*Regulation of Related Party Transactions in India*, THE CONFERENCE BOARD DIRECTOR NOTES No. DC-V1N1 (November 2016) (co-authored with Manali Paranjpe)

*Risk Management and the Board of Directors in Indian Firms*, National Stock Exchange of India Quarterly Briefing No. 14 (July 2016), (invited peer reviewed publication)

*Corporate Governance and The Indian Private Equity Model*, 27(1) NATIONAL LAW SCHOOL OF INDIA REVIEW 18 (2015) (invited article) (peer reviewed)

*Foreword: Value Creation by Business Lawyers in the 21<sup>st</sup> Century*, 15 U.C. DAVIS BUS. L.J. 1 (2015)

*Corporate Social Responsibility in India*, THE CONFERENCE BOARD DIRECTOR NOTES No. DN-V6N14 (August 2014) (co-authored with Shruti Rana)

[\*The Emergence of New Corporate Social Responsibility Regimes in China and India\*](#), 14 U.C. DAVIS BUS. L.J. 175 (2014) (co-authored with Shruti Rana) (invited symposium article)

[\*The Indian Private Equity Model\*](#), National Stock Exchange of India Limited, NSE Working Paper WP/8/2013 (July 2013)

*Law and the Evolution of Outbound Acquisitions by Indian Companies*, National Stock Exchange of India Limited (May 2012) (edited transcript)

*The Evolving Role of Independent Directors*, National Stock Exchange of India Limited (May 2012) (edited transcript)

[\*A Shareholders' Put Option: Counteracting the Acquirer Overpayment Problem\*](#), 96 MINNESOTA L. REV. 1018 (2012)

- Selected by the Center for Law, Economics & Finance (C-LEAF) for Second Annual Junior Faculty Business and Financial Law Workshop
- Excerpted in THERESE H. MAYNARD, *MERGERS AND ACQUISITIONS* (3d ed. 2013, 4<sup>th</sup> ed. 2017, 5<sup>th</sup> ed. 2021)

[\*Directors as Trustees of the Nation? India's Corporate Governance and Corporate Social Responsibility Reform Efforts\*](#), 34 SEATTLE U. L. REV. 996 (2011) (invited symposium article)

[\*Outbound Mergers and Acquisitions by Indian Firms\*](#), THE CONFERENCE BOARD DIRECTOR NOTES No. DN-V3N10 (2011)

[\*Rising Multinationals: Law and the Evolution of Outbound Acquisitions by Indian Companies\*](#), 44 U.C. DAVIS L. REV. 1029 (2011) (invited symposium article)

[\*The Promise and Challenges of India's Corporate Governance Reforms\*](#), 1 INDIAN J. OF L. & ECON. 33 (2010) (invited inaugural issue)

[\*A Brief Overview of Corporate Governance Reforms in India\*](#), THE CONFERENCE BOARD DIRECTOR NOTES No. DN-020 (December 2010)

[\*Transforming the Allocation of Deal Risk Through Reverse Termination Fees\*](#), 63 VANDERBILT L. REV. 1161 (2010)

- selected by the Corporate Practice Commentator as one of the Top 10 Corporate and Securities Articles of 2011
- Excerpted in THERESE H. MAYNARD, *MERGERS AND ACQUISITIONS* (3d ed. 2013, 4<sup>th</sup> ed. 2017, 5<sup>th</sup> ed. 2021)

[\*Integrating the Financial Crisis in the Business Associations Course: Benefits and Pitfalls\*](#), 5 J. BUS. & TECH. L. 5 (2010) (invited conference essay)

[\*Corporate Governance Convergence: Lessons from the Indian Experience\*](#), 29 NORTHWESTERN J. INT'L L. & BUS. 335 (2009)

- Excerpted in VENTORUZZO ET AL, *COMPARATIVE CORPORATE LAW* (West Academic 2015)

[\*Incorporating "Business" in Business Law Classes\*](#), 8 U.C. DAVIS BUS. L.J. 1 (2007) (invited essay)

Note, [\*Empowering Ourselves: The Role of Women's NGOs in the Enforcement of the Women's Convention\*](#), 99 COLUM. L. REV. 129 (1999)

#### **SELECTED SCHOLARLY PRESENTATIONS AND WORKSHOPS (since January 2020)**

Invited Panelist, *Does Race Matter in Private Law*, AALS Annual Meeting, Section on Race and Private Law, San Francisco, California (January 2025)

Invited Panelist, *From Courage to Action: The Role of Comparative Law to Promote Innovation and Sustainability*, AALS Annual Meeting, Section on Comparative Law, San Francisco, California (January 2025)

(as of April 2025)

*ESG Dealmaking*, National Chung Hsing University, Taichung, Taiwan (December 2024)

*Gender and the Social Structure of Exclusion in U.S. Corporate Law*, National Yang Ming Chiao Tung University, Hsinchu, Taiwan (December 2024)

Invited Moderator, *Preparing for Corporate Governance Investigations*, The 2024 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2024)

*ESG Dealmaking*, University of Richmond School of Law, Emanuel Emroch Colloquy, Richmond, Virginia (November 2024)

Invited Panelist & Moderator, *Women at Work Conference*, University of Minnesota Law School, Minneapolis, Minnesota (October 2024)

*Cheap Talk and Persistent Diversity Gaps in Corporate Litigation*, Eleventh Annual Workshop for Corporate & Securities Litigation, UCLA School of Law, Los Angeles, California (September 2024)

*ESG Dealmaking*, Georgetown Corporate Governance Workshop, Georgetown Law, Washington, DC (September 2024)

Invited Commentator, Law & Entrepreneurship Association Conference, UC Law San Francisco, San Francisco, California (September 2024)

Invited Panelist, *Corporate DEI in the Time of Polarization*, UC Berkeley Center for Law and Business, Webinar (July 2024)

*ESG Dealmaking*, National Business Law Scholars Conference, UC Davis School of Law, Davis, California (June 2024)

Invited Panelist, *The California Effect: DEI*, National Business Law Scholars Conference, UC Davis School of Law, Davis, California (June 2024)

*Women and M&A*, Business Law Seminar, UC Davis School of Law, Davis, California (April 2024)

*ESG Dealmaking*, City University of Hong Kong, Hong Kong, China (March 2024)

*Women and M&A*, Freshfields, Hong Kong, China (March 2024)

*ESG and Board-shareholder Engagement in M&A*, The Law Society of Hong Kong, Hong Kong, China (March 2024)

*ESG Dealmaking*, Chinese University of Hong Kong, Hong Kong, China (March 2024)

Invited Panelist, *Tulane Corporate and Securities Roundtable*, Tulane Law School, New Orleans, Louisiana, (March 2024)

Panelist, *Can Companies Help?: Furthering Racial Equity Through Corporate & Securities Laws and Disclosures*, AALS Annual Meeting, Washington, DC (January 2024)

Invited Commentator, Stavros Gadinis Book Workshop, UC Berkeley School of Law, Berkeley, California (December 2023)

Invited Panelist, *Fall Roundtable*, University of Pennsylvania School of Law, Institute for Law & Economics, Philadelphia, Pennsylvania (December 2023)

Invited Commentator, *Junior Faculty Workshop*, University of Pennsylvania Carey Law School, Institute for Law & Economics, Philadelphia, Pennsylvania (December 2023)

*ESG Dealmaking*, University of Pennsylvania School of Law, University of Pennsylvania Business Law Journal Symposium, *The Future of ESG*, Philadelphia, Pennsylvania (November 2023)

*Gender in IPOs*, Third Annual Workshop for Asian American Pacific Islander (AAPI) and Middle Eastern and North African (MENA) Women in the Legal Academy, CUNY Law School, New York, New York (October 2023)

(as of April 2025)

Invited Panelist and Moderator, *Maximizing Scholarly Impact*, Third Annual Workshop for Asian American Pacific Islander (AAPI) and Middle Eastern and North African (MENA) Women in the Legal Academy, CUNY Law School, New York, New York (October 2023)

*Client Pressure and Persistent Diversity Gaps in the Courtroom*, University of Virginia School of Law, Charlottesville Virginia (October 2023)

Invited Panelist, *Entering the Legal Academy*, Asian Bar Association of Sacramento, Davis, California (August 2023)

*Gender in IPOs*, Bay Area Corporate/Transactional Law Summer Workshop, UC Law SF, San Francisco, California (June 2023)

*Increasing Diversity in Corporate Governance*, Roundtable, Law & Society Annual Meeting, San Juan, Puerto Rico (June 2023)

Invited Panelist, *The Corporation as Technology: Re-Calibrating Corporate Governance for a Sustainable Future*, University of Georgia School of Law, Athens, Georgia (April 2023)

*Gender and the Social Structure of Exclusion in U.S. Corporate Law*, University of Pennsylvania School of Law, Institute for Law & Economics, Philadelphia, Pennsylvania (April 2023)

*Investment Bankers and Inclusive Corporate Leadership*, Independence Point Partners (Jan 2023)

Invited Commentator, AALS Annual Meeting, Section on Business Associations, Works-in-progress workshop, San Diego, California (January 2023)

Invited Panelist, *The Comparative Classroom*, AALS Annual Meeting, Section on Comparative Law, San Diego, California (January 2023)

Invited Panelist, *Buying and Selling Big Tech*, The 2022 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2022)

Invited Panelist, *Closing a High Profile Deal*, The 2022 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2022)

*ESG and Board-shareholder Engagement in M&A*, The Organization of Social Impact Workshop, UC Berkeley School of Law, Berkeley, CA (November 2022)

*ESG and Board-shareholder Engagement in M&A*, Board-shareholder dialogue: Best practices, legal constraints and policy options, Auxiliary Corporate Governance Conference, Rome, Italy (October 2022)

*Gender and the Social Structure of Exclusion in U.S. Corporate Law*, Ninth Annual Workshop for Corporate & Securities Litigation, University of Illinois College of Law, Chicago, Illinois (September 2022)

*Investment Bankers and Inclusive Corporate Leadership*, Second Annual Workshop for Asian American Pacific Islander (AAPI) and Middle Eastern and North African (MENA) Women in the Legal Academy, UC Davis School of Law (September 2022)

*Board Overview & Director Duties*, The Independent Director Initiative, UC Berkeley School of Law, Berkeley, California (August 2022)

*Investment Bankers and Inclusive Corporate Leadership*, Berle XIII: Inclusive Corporate Leadership, McGill University Faculty of Law, Montreal, Canada (May 2022)

*Women and M&A*, University of Pennsylvania School of Law, Institute for Law & Economics, New York, New York (April 2022)

*Gender and M&A*, Mergers and Acquisitions Seminar, University of Virginia Law School (March 2022, Virtual)

*Women and M&A*, University of Albany School of Law, Women's Leadership Initiative (March 2022, Virtual)



*Diversity & ESG: Implications for M&A*, BYU Law School, Winter Deals Conference, Park City, Utah (March 2022)

*Diversity & ESG: Implications for M&A*, Research Agenda for Corporate Law Authors' Workshop (March 2022, Virtual)

*Gender Diversity and the Board's Role in M&A*, Indian Institute of Corporate Affairs, Director's Colloquium Power Talk Series (February 2022, Virtual)

Invited Commentator, AALS Annual Meeting, Section on Business Associations, Works-in-progress workshop (January 2022, Virtual)

*Women and M&A*, Independence Point Partners (December 2021, Virtual)

*Women and M&A*, Nxtwork, Los Angeles, California (December 2021)

*Women and M&A*, The National Association of Women Lawyers (December 2021, Virtual)

*Corporate Law's Gender Gap*, BYU Law School Faculty Workshop (December 2021, Virtual) (with Matthew Jennejohn)

*Women and M&A*, The 2021 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2021)

Invited Panelist, *M&A Highlights from the Year Nobody Expected*, The 2021 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2021)

Invited Panelist, *What Will Fuel Markets in 2022 and Beyond*, The 2021 UC Berkeley Fall Forum on Corporate Governance, San Francisco, California (November 2021)

*Current Issues in Comparative Corporate Governance*, Book Launch, UC Davis School of Law (November 2021)

*Corporate governance in negotiated takeovers: the changing comparative landscape*, American Society of Comparative Law Annual Meeting, University of Wisconsin Law School (October 2021, Virtual)

*Stakeholder Capitalism*, Featured Speaker, The Brazilian Institute for Corporate Governance (IBGC) 22<sup>nd</sup> International Conference (October 2021, Virtual)

*Women and M&A*, ABA Women in M&A Subcommittee, ABA Business Law Section Annual Meeting (September 2021, Virtual)

*Power & Pay in the C-Suite*, Critical Perspectives on Business Law, University of Virginia Law School (September 2021, Virtual)

*Insights on Becoming a Scholar*, Keynote, National Business Law Scholars New Scholars Workshop, hosted by University of Tennessee School of Law (August 2021, Virtual)

*Power & Pay in the C-Suite*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2021, Virtual)

*ESG and the Board's Role in M&A*, Bay Area Corporate/Transactional Law Summer Workshop, UC Hastings Law (June 2021)

*Diversity and the U.S. Public Company Board: California and Beyond*, Roundtable, Law & Society Annual Meeting (May 2021, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Comparative Corporate Governance Seminar, Fundação Getulio Vargas (FGV) Law School, São Paulo, Brazil (May 2021, Virtual)

*Women and M&A*, University of Virginia Law School, Faculty Workshop (April 2021, Virtual)

*Women and M&A*, University of Colorado Law School, Advanced Corporate Law Seminar (March 2021, Virtual)

(as of April 2025)



*Cross-Border M&A*, Washington and Lee University IBT Seminar (March 2021, Virtual)

*Women and M&A*, University of Texas, Austin, Law and Economics Workshop (March 2021, Virtual)

*Women and M&A*, Cornell University Law School, Faculty Workshop (February 2021, Virtual)

*Corporate Governance in Takeovers*, Oxford University Corporate Governance Workshop (February 2021, Virtual)

Invited Panelist, Insights on Teaching Race in Business Law, The University of Chicago Center on Law and Finance and the University of Virginia John W. Glynn, Jr. Law & Business Program (February 2021, Virtual)

*Power and Pay in the C-Suite*, AALS Annual Meeting, Section on Socio-Economics: New Developments in Socio-Economics - Does Shareholder Primacy Exacerbate Racial, Gender, and Economic Inequality? (January 2021, Virtual)

*Women and M&A*, AALS Annual Meeting, Section on Transactional Law & Skills, (January 2021, Virtual) (selected from a call for papers)

Invited Commentator, AALS Annual Meeting, Section on Business Associations, Works-in-progress workshop (January 2021, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Yolo County Bar Association (November 2020, Virtual)

*Re-examining Revlon*, Feminist Judgments in Corporate Law Workshop (November 2020, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Organizations and Social Impact Workshop, co-hosted by Duke law School and UC Berkeley School of Law (November 2020, Virtual)

*Women and M&A*, University of Minnesota Law School M&A Workshop (October 2020, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Research Handbook on Corporate Purpose and Personhood, Book Colloquium (September 2020, Virtual)

Invited Commentator, The Public Corporation at a Crossroads, Washington University School of Law (September 2020, Virtual)

*Women and M&A*, Feminism and Corporate Law: Reforming Corporate Governance Roundtable, Hosted by Law & Inequality: A Journal of Theory and Practice, University of Minnesota Law School (July 2020, Virtual)

*Entering and Navigating the Academy*, New Scholars Workshop, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (July 2020, Virtual)

*Bias, Identity and M&A*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2020, Virtual)

*Corporate Purpose and Corporate Governance*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2020, Virtual)

Delaware Developments with Vice Chancellor J. Travis Laster, Corporate and Securities Litigation Workshop, hosted by University of Richmond Law School (June 2020, Virtual)

*Corporate Purpose and Corporate Governance*, Loyola-LA Law School Faculty Workshop, Los Angeles, California (February 2020)

*Corporate Purpose and Corporate Governance*, Chicago-Kent College of Law Faculty Workshop, Chicago, Illinois (February 2020)

Invited Panelist, AALS Open Source Program: How to Build an Effective, "Supreme Court-Proof" Pipeline Program, AALS Annual Meeting, Washington, DC (January 2020)

#### PROFESSIONAL AFFILIATIONS & SERVICE

*Association of American Law Schools (AALS)*

(as of April 2025)

House of Representative – alternate (2018-2024), elected by law faculty

Executive Committee, Section on Business Associations (2017-2021)

Executive Committee, Section on Comparative Law (2018-Current), Treasurer (2021); Secretary (2022); Chair-Elect (2024), Chair (2025)

Executive Committee, Section on Law and South Asian Studies (2012-2021), Chair (2018)

Executive Committee, Section on Transactional Law and Skills (2011-2017), Chair (2015-2016)

*American Society of Comparative Law (ASCL)*

Executive Committee (2016-2018; 2024-2026); Chair, Finance Committee (2019-Present); Chair, Investment Committee (2017-2019); Member Finance Committee (2017-2019) & Annual Program Committee (2016-2020); Director (2009-Present)

- Program Committee for ASCL 2020 Annual Meeting “Comparative Legal History,” Virtual Conference (October 2020)
- Program Committee for ASCL 2019 Annual Meeting “Comparative Law and International Dispute Resolution Processes,” University of Missouri School of Law (October 2019)
- Program Committee for ASCL 2017 Annual Meeting, “Comparative Law, Faith and Religion”, American University College of Law (October 2017)
- Program Committee for ASCL 2016 Annual Meeting, “Comparative Law in a New World”, University of Washington School of Law (October 2016)

Board of Directors, Younger Comparativists Committee (YCC) (2014-2016); Treasurer (2015-2016)

- Chair, Program Committee for YCC Workshop on Comparative Business and Financial Law, UC Davis School of Law (November 2014; February 2016)
- Program Committee for YCC Fourth Workshop on Comparative Business and Financial Law, Fordham University School of Law (February 2018)
- Program Committee for YCC 2017 Sixth Annual Global Conference, Koc University Law School, Istanbul, Turkey (April 2017)
- Program Committee for YCC Third Workshop on Comparative Business and Financial Law, University of Kansas School of Law (February 2017)
- YCC Organizing Committee for Third Annual Conference, Lewis and Clark Law School (April 2014)

*National Business Law Scholars Conference* Board of Directors (2019-Present)

- Hosted 2024 Annual Conference at UC Davis School of Law (June 2024)

*The Conference Board, Inc.*

Chair, Advisory Board, The Directors’ Collective (2016-2021)

Consultant for The India Project (2010-2021)

Editorial Board, *Asian Journal of Law and Society* (Cambridge University Press) (2016-2023)

Advisory Board, *Indian Law Review* (Taylors & Francis Publishers) (Jan. 2020-Current)

Planning Committee, *Third Annual Workshop for Asian American Pacific Islander (AAPI) and Middle Eastern and North African (MENA) Women in the Legal Academy*, CUNY Law School (October 2023)

Co-Chair, *Second Annual Workshop for Asian American Pacific Islander (AAPI) and Middle Eastern and North African (MENA) Women in the Legal Academy*, UC Davis School of Law (Sept 16-17, 2022) (with Co-Chair Suzanne Kim)

Organized *Berle XIII - Inclusive Corporate Leadership*, McGill University (May 19-20, 2022) (with Chuck O’Kelley and Darren Rosenblum)

Organized *Feminism and Corporate Law: Reforming Corporate Governance Roundtable* (July 2020) (with June Carbone (chair), Naomi Cahn, Nancy Levit, and Darren Rosenblum).

Organized the *Comparative Corporate Governance Workshop* (with Martin Gelter) (September 2019)

Organized the *Bay Area Corporate/Transactional Law Summer Workshop* (with Abraham Cable) (Summers 2014-2023)

Organized the *Transactional Law Workshop* (with D. Gordon Smith), a virtual workshop focusing on transactional law scholarship (January 2012 – May 2014)

Referee for book proposals or manuscripts under consideration by Aspen Publisher, Cambridge University Press, Lexis-Nexis, Oxford University Press, Palgrave, Routledge, Wolters Kluwer Law & Business, American Journal of Comparative Law, Arab Law Quarterly, Asian Journal of Comparative Law, Asian Journal of Law and Society, Australian Journal of Asian Law, Harvard Law Review, Indian Law Review, Journal of Corporate Law Studies, Stanford Law Review, Harvard Law Review

Outside Reviews of Scholarship for tenure, PhD award or promotion

- US: UC Berkeley School of Law, Northwestern University Pritzker School of Law, Cornell Law School, Emory Law School, Boston University School of Law, University of Florida School of Law, UC Irvine School of Law, Fordham University School of Law, University of Washington School of Law, University of Illinois College of Law, University of Indiana School of Law, Wake Forest University School of Law, University of Utah School of Law, University of Wisconsin School of Law, SMU Dedman School of Law, UC Law SF (Hastings), University of Colorado School of Law, Loyola Law School (Los Angeles), University of Oklahoma College of Law, Pepperdine University School of Law, UNLV School of Law, University of Oregon, University of Akron School of Law, Saint Louis University School of Law, University of Illinois Chicago Law School, The Fletcher School of Law and Diplomacy
- International: National University of Singapore, University of British Columbia, Osgoode Hall Law School (Canada), Deakin University Law School (Australia), Hong Kong University, City University of Hong Kong, Singapore Management University School of Law

#### **OTHER TEACHING**

U.C. Berkeley Professional LL.M. Program: Business Associations (Summer 2017), Mergers and Acquisitions (Summer 2022, Summer 2023, Summer 2024)

U.C. Davis Summer International Commercial Law LL.M. Program: Antitrust (Summer 2011, Summer 2013, Summer 2014, Summer 2015), Mergers and Acquisitions (Summer 2014)

U.C. Davis Orientation to USA Law Program: Antitrust (Summer 2018, 2016, 2015, 2014, 2013), Mergers and Acquisitions (Summer 2016), Business Associations (Summer 2018, 2016)

Faculty, LawMeets® massive open online course - Basics of Acquisition Agreements (Fall 2012; Fall 2013)

Instructor & Supervisor, Davis Polk & Wardwell/CLSEPA Asylum Clinic, Stanford Law School (Fall 2013; Spring 2014)

#### **LAW SCHOOL AND UNIVERSITY SERVICE**

##### ***Committee Service at University of California, Davis, School of Law***

Chair, Legal Research and Writing Search Committee (2023-2024)

Chair, Director of Library Search Committee (2021-2022)

Chair, Instructional Planning Advisory Committee (2020-2021)

Chair, Teaching and Learning Advisory Committee (2020-2021)

Chair, Faculty Appointments Committee (2014-2015; 2017-2018)

Member, Faculty Appointments Committee (2012-2013; 2015-2016; 2018-2024 *ex officio*)

Member, Educational Policy Committee (2010-2011; 2018-2024 *ex officio*)

Member, Judicial Clerkship Committee (2011-2014; 2018-2024)

Member, Student Award Committee (2023-2024)

Member, Director of Library Search Committee (2022-2023)

Member, Vice Provost Diversity Initiative Recruitment Committee (2018-2019)

Member, Advisory Committee on Faculty Survey Findings (2018-2019 *ex officio*)  
 Member, Tenure Committee for Aaron Tang (2017-2018)  
 Member, International Commercial Law LL.M. Advisory Committee (2016-2017)  
 Member, LL.M. Advisory and Admissions Committee (2014-2015; 2015-2016)  
 Member, Recruitment Advisory Committee (2015)  
 Member, Academic Appeals Committee (2011-2012; 2013-2014)  
 Member, LL.M. Admissions Committee (2011-2012; 2013-2014)  
 Member, Awards and Scholarships Committee (2013-2014)  
 Member, Intellectual Enrichment Committee (2011-2012)  
 Member, Loan Repayment Assistance Program (LRAP) Oversight Committee (2007-2009; 2010-2011)  
 Member, Admissions Committee (2009-2010)

***Additional Service at University of California, Davis, School of Law***

Representative, Ninth Circuit Fairness Committee - Law Clerk Diversity Working Group (2021-2024)  
 California International Law Center: Co-Director (2017-2018; 2022-Current); Associate Director (2015-2017); Faculty Council (2008-2015)  
 Chair, UC Davis LAUNCH Committee for Professor Stacy-Ann Elvy (2020-2021)  
 Faculty Mentor, First Generation Advocates Program (2017-2024)  
 Faculty Selection Committee, King Hall Legal Foundation Summer Grant Awards (2019)  
 Faculty Advisor, Business Law Certificate (2016-Current)  
 Faculty Advisor, Startup LawMeet Team (2016-2017), National Finalists (2017)  
 Faculty Advisor, Transactional LawMeet Team (2010-2016), National Semifinalists 2011, Regional Finalists 2012, Regional Finalists 2013  
 Faculty Advisor, UC Davis Law Review (2011-2014)  
 Faculty Advisor, UC Davis Business Law Journal (2008-2014)  
 Fellowship Selection Committee, California International Law Center (2011, 2012)  
 Faculty Sponsor, UC Davis Journal of International Law and Policy Symposium, "Law and Sustainable Development" (January 2019)  
 Faculty Sponsor, UC Davis Law Review Symposium, "Corruption & Compliance: Promoting Integrity in a Global Economy" (January 2015)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Challenges to Achieving Corporate Social Responsibility Goals" (November 2013)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "The JOBS Act: Challenges and Opportunities" (February 2013)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "The Changing World of Contracting in Business Law" (February 2012)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Entrepreneurship and the Law: Navigating the Legal Challenges Facing New Ventures" (March 2011)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Technology Transactions in a Post-Financial Crisis Economy" (March 2010)  
 Coordinator, UC Davis Law School Junior Faculty Workshop (2008-2011)  
 UC Davis Law Review Hopkins Award Judge (2009, 2012, 2013, 2014)  
 Faculty Advisor, Middle Eastern and South Asian Law Students Association (2008-2010; 2011-2012)  
 Supervised various independent writing projects (2007-Present)

***Campus Service, University of California, Davis***

Co-Chair, Recruitment Advisory Committee, Dean, School of Law (2023-2024)  
 Member, Confidential Review Committee Regarding an Administrative Appointment (2024-2025)  
 Member, Ad Hoc Review Committee for the program review of the UC Davis Graduate Program in Education Leadership CANDEL (2022-2023)  
 Member, UC Davis Campus Council on Community and Diversity (2021-)  
 Member, UC Davis Crafting Equitable Research Cultures Working Group (2020-2021)  
 Member, UC Davis Chancellor's Innovation Awards Selection Committee (2020)  
 Member, Research Coordinating Council (2018-Present)

(as of April 2025)

Member, Faculty Advisory Committee on Global Centers-Asia (2016-2017)  
 Member, Chancellor's Group on UC Davis as the University of the 21st Century (2015)  
 Member, Committee on Privilege and Tenure: Investigative Subcommittee (Jan. 2012-Jan. 2013; August 2013-August 2015)  
 Affiliated Faculty, Middle East/South Asia Studies Program, UC Davis (2007-Present)  
 Law School representative (second alternate) to UC Davis Academic Senate (2011-2012)  
 Law School representative to UC Davis Academic Senate (2008-2009)

#### **GRANTS**

2024-2025 Research Travel Grant, UC Davis Academic Senate  
 2023-2024 Research Travel Grant, UC Davis Academic Senate  
 2022-2023 Research Travel Grant, UC Davis Academic Senate  
 2021-2022 Research Travel Grant, UC Davis Academic Senate  
 2020-2021 Research Travel Grant, UC Davis Academic Senate  
 2018-2020 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2017-2019 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2016-2018 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2015-2017 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2015-2016 Research Travel Grant, UC Davis Academic Senate  
 2014-2016 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2013-2014 Research Travel Grant, UC Davis Academic Senate  
 2013-2015 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2012-2014 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2012-2013 Research Travel Grant, UC Davis Academic Senate  
 2011-2012 Research Travel Grant, UC Davis Academic Senate  
 2011-2013 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2010-2011 Research Travel Grant, UC Davis Academic Senate  
 2009-2010 UC Davis International Programs Travel Grant  
 2009-2010 Research Travel Grant, UC Davis Academic Senate  
 2008-2010 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2008-2009 Research Travel Grant, UC Davis Academic Senate  
 2008 Summer Law Faculty Research Grant

#### **COMMUNITY SERVICE**

Support for Families of Children with Disabilities, Parent Mentor (2010-Present)  
 PTA Executive Board, Alvarado Elementary School, San Francisco Unified School District (2016-2018)

#### **BAR ADMISSION**

New York (admitted 2000)  
 California (admitted 2002, inactive)  
 United States Court of Appeals for the Eleventh Circuit (2000)  
 United States Court of Appeals for the Ninth Circuit (2005)

#### **LANGUAGES**

Proficient in Persian (Farsi) and Spanish